

# POTASH RIDGE CORPORATION MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2014

The following Management's Discussion and Analysis ("MD&A") of Potash Ridge Corporation ("Potash Ridge" or the "Corporation") is intended to enable the reader to assess material changes in the financial condition of the Corporation between December 31, 2013 and September 30, 2014 and results of operations for the three and nine months ended September 30, 2014 and September 30, 2013.

This MD&A has been prepared as of November 5, 2014. It is intended to supplement and complement the unaudited condensed interim consolidated financial statements and notes thereto as at and for the three and nine months ended September 30, 2014 (collectively the "Financial Statements"). The reader should review the Financial Statements in conjunction with the review of this MD&A. This MD&A should also be read in conjunction with both the condensed interim consolidated financial statements for the three and nine months ended September 30, 2014, the annual audited consolidated financial statements for the year ended December 31, 2013, and the Annual Information Form ("AIF") for the year ended December 31, 2013. Certain scientific and technical information regarding the Corporation's Blawn Mountain project contained in this MD&A is derived from the Corporation's technical report entitled "Technical Report – Resources and Reserves of the Blawn Mountain Project dated effective November 6, 2013" prepared for the Corporation by Steven B. Kerr, Lawrence D. Henchel, Jason N. Todd, Robert I. Nash and L. Ravindra Nath of Norwest Corporation (the "Technical Report"). The Financial Statements, AIF and the Technical Report can be found at <a href="https://www.sedar.com">www.sedar.com</a>. The Corporation prepares and files its consolidated financial statements in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB"). The currency referred to herein is the Canadian dollar, unless otherwise specified.

There are financial measures included in this MD&A that do not have a standardized meaning under IFRS as prescribed by the IASB. Non-IFRS measures do not have any standardized meaning prescribed under IFRS, and therefore they may not be comparable to similar measures presented by other companies. These measures are intended to provide additional information and should not be considered in isolation or as a substitute for indicators prepared in accordance with IFRS.

The following MD&A includes forward-looking information. Readers are cautioned to review the Cautionary Note Regarding Forward Looking Information found on page 15. This MD&A contains statistical data, market research and industry forecasts that were obtained from government or other industry publications, publicly available sources and reports purchased and commissioned by the Corporation or based on estimates derived from such publications and reports and management's knowledge of, and experience in, the markets in which the Corporation operates. Government and industry publications and reports generally indicate that they have obtained their information from sources believed to be reliable, but do not guarantee the accuracy and completeness of their information. Further, certain of these organizations are advisors to participants in the fertilizer and mining and minerals industries, and they may present information in a manner that is more favourable to that industry than would be presented by an independent source. Actual outcomes may vary materially from those forecast in such reports or publications, and the prospect for material variation can be expected to increase as the length of the forecast period increases. Although management of the Corporation believes that these sources are generally reliable, the accuracy, currency and completeness of such information is not guaranteed and has not been independently verified. Further, market and industry data is subject to variations and cannot be verified due to limits on the availability and reliability of data inputs, the voluntary nature of the data gathering process and other limitations and uncertainties inherent in any statistical survey.



#### Overview of the Corporation's Business

Potash Ridge is a corporation existing under the *Business Corporations Act* (Ontario). Its registered office is located at 3 Church Street, Suite 600, Toronto, Ontario, M5E 1M2. On December 5, 2012, Potash Ridge's common shares were listed on the Toronto Stock Exchange (the "TSX"), under the symbol "PRK", in connection with the closing of its initial public offering (the "IPO"). The Corporation's common shares commenced trading on the OTCQX on April 29, 2013 under the symbol "POTRF".

The principal activity of the Corporation is the exploration, development and production of mineral resources and is currently focused on the exploration of alunite in order to produce sulphate of potash ("SOP"), co-product sulphuric acid and, potentially, alumina. The Corporation's principal mineral project is the Blawn Mountain project (the "Blawn Mountain Project" or the "Project"), comprised of 23.5 sections of land owned by the State of Utah, acting by and through the School and Institutional Trust Lands Administration ("SITLA"), and covering approximately 15,404 acres (6,233 hectares) of land located in Beaver County, Utah. The Blawn Mountain Project is the Corporation's only material property.

#### Highlights of the nine months ended September 30, 2014

During the first nine months of 2014, and to the date of this MD&A, the Corporation has continued to make significant advances in the development of the Blawn Mountain Project:

- In March 2014, the Corporation was notified that the Utah office of the U.S. Army Corp of Engineers ("ACOE") concurred with the Corporation's findings that no jurisdictional waters or wetlands will be impacted by the Project. A letter was subsequently received from the ACOE confirming that a "Department of the Army Permit is not required for the Project."
- In March 2014, the Corporation converted its exclusive exploration right into a Mining Lease. As a result, the Corporation became obligated to make a payment to SITLA in the amount of US\$1,020,000. This upfront payment requirement was replaced with an initial payment of US\$200,000 plus five equal semi-annual installments of US\$164,000 commencing in March 2015, with the final instalment payment in March 2017. The Corporation will incur a financing charge of 5.75% per annum on the future payments. The Corporation also made a minimum annual royalty payment of US\$46,200 and an annual rental payment of US\$11,500 to SITLA as required under the terms of the Mining Lease.
- In May 2014, the Corporation was granted water rights for the Project.
- In July 2014, the Corporation received its Ground Water Discharge Permit.
- In August 2014, the Corporation received its Large Mining Permit.
- On August 27, 2014, the Corporation announced that it had entered into a development and operating partnership with Tetra Tech for work on the Project. Tetra Tech will undertake to perform key aspects of the upcoming feasibility study. A right of first offer was given to Tetra Tech to become the engineering, procurement and construction management ("EPCM") contractor after completion of the feasibility study. The arrangement also contemplates Tetra Tech participating in Build, Own, Operate ("BOO") arrangements for various infrastructure assets, which may include (but is not limited to), the water treatment plant and sulphuric acid plant.
- In October 2014, the Corporation entered into a non-binding offtake and marketing arrangement with a third party marketer for sulphuric acid production from the Project.



#### Markets

The Corporation continues to study markets for the three commodities that are planned to be produced by the Project, namely SOP, sulphuric acid and an alumina-rich material. These studies confirm strong fundamental supply/demand dynamics for all of these commodities that position the Corporation to potentially become a world-class diversified producer of industrial minerals.

SOP

SOP market studies undertaken to date by the Corporation and its consultants have focused on four main areas:

- Premiums growers are willing to pay for SOP over standard potash (muriate of potash or "MOP") for certain key crops due to higher yields when using SOP.
- The cost that growers are willing to pay for SOP due to higher yields compared with not applying SOP, in situations where applying MOP is not an option for growers due to crop sensitivity to the chloride in MOP or arid soil conditions.
- The market demand potential for SOP in various key markets, based on acreage and application rates for certain crops that have a demonstrated yield benefit from the application of SOP.
- The ability of existing SOP producers and existing SOP production processes to expand capacity.

The conclusions from these studies confirm that market fundamentals for SOP remain favourable. Demand growth potential in key markets appears to be robust and the ability for this demand growth potential to be met using existing production processes appears to be limited. These factors, combined with the yield benefits of applying SOP, should allow for continued favourable pricing for SOP.

The impact of the supply deficit, and willingness and ability of growers to pay a significant premium for SOP over MOP is evident when comparing recent market prices. In North America, average realized SOP prices for the third quarter of 2014 were approximately US\$739/tonne (year to date US\$704/tonne). By contrast, average realized North American MOP prices were approximately US\$281/tonne during the third quarter of 2014 (year to date US\$265/tonne). This average realized SOP price for the first nine months of 2014 represented a premium over MOP prices of approximately 160%.

# Sulphuric Acid

Sulphuric acid has a wide range of industrial and domestic uses, including mineral processing and fertilizer production. In 2013, the United States consumed approximately 35 million tonnes of sulphuric acid, of which approximately 3 million tonnes was imported, largely from Canada and Mexico. United States sulphuric acid demand is generally expected to increase in line with economic growth.

The amount of sulphuric acid available to be exported to the United States from Canada and Mexico is expected to decline significantly in the coming years, due to cut-backs in production and higher domestic demand within these countries. Declining imports from these neighbouring countries, combined with growth in demand, will necessitate the United States to either increase domestic production of sulphuric acid or import sulphuric acid from further afield, most likely Europe.

This potential domestic supply deficit provides Potash Ridge with an opportunity to become a key supplier of sulphuric acid, primarily into the mountain west region of the United States.

#### Bauxite and Alumina

The residue from the processing of the alunite ore into SOP and sulphuric acid is an alumina-rich material. Alumina is the raw material for the production of aluminium and other non-metallic substances. It is typically produced through the caustic-leach processing of bauxite ore ("Bayer Process").

The economics included in the Corporation's Prefeasibility Study, included in the Technical Report, did not include



revenue from the sale of this alumina-rich material, but instead assumed the residue material would be stockpiled on site.

Worldwide production of aluminum is currently around 50 million tonnes per annum and is expected to grow at rate of 5% per annum through to 2018. This growth in aluminium production will drive similar increases in demand for alumina and bauxite. China is the largest producer of alumina today and is the primary driver of forecast growth, with almost 30 new alumina refineries or expansions expected to be built through to 2018.

China's bauxite reserves are generally low quality and expected to be exhausted by 2023. This means higher demand on international bauxite markets from China in the coming years and a looming supply deficit. China's situation is further compounded by the cessation of bauxite exports by Indonesia, from where China imported the bulk of its bauxite requirements. While new production from Australia and Africa will help, it is unlikely sufficient to eliminate the looming supply deficit, and will be challenged by declining grades, environmental and landowner issues, capital costs and available infrastructure.

Subject to the successful completion of additional test work planned for the feasibility study, Potash Ridge believes that its alumina-rich material could be used as a substitute for bauxite in alumina plants. Target markets would most likely be the United States or China. In addition to feeding a supply-constrained market, it is expected that alumina producers will perceive this material as high-quality as, unlike bauxite, it contains minimal iron oxide that creates "red mud" environmental tailings issues.

#### Outlook

Efforts towards several key milestones, expected to be achieved in 2014 and beyond, are underway with the goal of further advancing the development of the Blawn Mountain Project. These include:

- The Corporation is seeking to raise additional financing to fund its feasibility study and for nearer term working
  capital requirements. The Corporation is targeting to complete this financing in the coming months. The
  Corporation currently expects that this additional funding could bring the development of the Project to the
  beginning of the execution phase and the commencement of detailed engineering, assuming receipt of a
  positive feasibility study.
- Following the receipt of the Large Mine permit, the only major permit required for the Project site before the execution phase, is the air permit. Air monitoring data was collected over a one year period that ended in October 2013. Modeling for the air permit application will continue in parallel with the preparation of a feasibility study.
- The Corporation is currently working on offtake, infrastructure, construction financing and commercial arrangements in line with the ongoing development of the Project.

#### **Blawn Mountain Project**

The Corporation intends to continue to develop a surface mine at the Blawn Mountain Project and to construct a processing plant large enough to produce an average of 645,000 tons per annum of a premium-priced SOP, and 1.4 million tons per annum of sulphuric acid. The Corporation is also evaluating the marketability of the Project's alumina rich residue material, currently not included in the Project economics.

Pursuant to an agreement dated April 1, 2011 as amended on June 4, 2012 and August 21, 2012 (the "Exploration and Option Agreement"), the Corporation acquired from SITLA the exclusive right until March 31, 2014 (the "Option Period") to explore the Blawn Mountain Project for potash, metalliferous minerals and clay minerals. Pursuant to the Exploration and Option Agreement, the Corporation acquired an option (the "Lease Option") to convert its exclusive exploration right into the Mining Lease at any time during the Option Period. The Mining Lease, which was entered into on March 24, 2014, has an initial term of 10 years and will remain in effect beyond the initial term as long as the Corporation is producing minerals profitably from, or demonstrates diligent exploration, development or operation on, the Project. The Corporation holds the Mining Lease through its



wholly owned subsidiary, Utah Alunite Corporation ("UAC").

In 2013, the Corporation entered into new exploration leases with SITLA and acquired the exclusive right to explore an additional 3,854 acres (1,559 hectares) of land adjacent to the Project for metalliferous minerals and water.

#### **Financial Capability**

The Corporation is an exploration and development stage entity and has not yet achieved profitable operations. It is subject to risks and challenges similar to companies in a comparable stage of development. These risks include, but are not limited to, the challenges of securing adequate capital to fund its activities, operational risks inherent in the mining industry, and global economic and commodity price volatility. The underlying value of the Blawn Mountain Project and the recoverability of the related capitalized costs are entirely dependent on the Corporation's ability to successfully develop the Blawn Mountain Project by, among other things, securing necessary permits, obtaining the required financing to complete the development and construction, and upon future profitable production from, or the proceeds from the disposition of its mineral property.

The Corporation incurred a comprehensive loss for the nine months ended September 30, 2014 of \$2,052,270 (nine months ended September 30, 2013 - \$3,647,445) and reported an accumulated comprehensive deficit of \$12,521,144 as at September 30, 2014 (December 31, 2013 - \$10,468,874). The Corporation's sole source of funding has been the issuance of equity securities for cash. As at September 30, 2014, the Corporation had \$2,456,517 (December 31, 2013 - \$8,031,855) in cash and cash equivalents. There are no sources of operating cash flows. The Corporation intends to use its existing cash resources to continue the execution of its permitting strategy, pursue commercial and infrastructure arrangements for the development of the Blawn Mountain Project, and incur project management and general corporate and operating expenditures.

The Corporation continues to seek and evaluate various financing alternatives to address future development funding requirements, including the completion of an expected feasibility study. The Corporation expects that it will require financing to fund its feasibility study and for nearer term working capital requirements. The Corporation is targeting to complete this financing in the coming months. The Corporation currently expects that this additional funding could bring the development of the Project to the beginning of the execution phase and the commencement of detailed engineering, assuming receipt of a positive feasibility study. Although the Corporation has been successful in its past fundraising activities, there are no assurances as to the success or timing of future fundraising efforts or as to the sufficiency of funds raised.



# **Selected Financial Information**

		Potash Ridge Corporation								
		Three months ended			Nine months ended					
	September 30		September 30		September 30		September 30			
		2014		2013		2014		2013		
Revenue										
Interest income	\$	3,040	\$	19,409		14,757		50,929		
Expenses										
Management, employee and director	\$	390,079	\$	464,461		1,301,253		1,498,582		
General and administrative		281,747		346,349		999,182		1,396,492		
	\$	671,826	\$	810,810		2,300,435		2,895,074		
Professional fees	\$	194,517	\$	276,764		712,468		881,827		
Foreign exchange gain/(loss)	\$	1,323,231	\$	(580,925)		1,420,044		838,538		
Net Loss										
Total comprehensive income/(loss)	\$	249,063	Ś	(1,878,967)		(2,052,270)		(3,647,445)		
Per Common Share, basic and fully diluted	\$	0.00	\$	(0.02)		(0.02)		(0.04)		
Financial Position as at					,	eptember 30		December 31		
Financial Position as at						2014		2013		
ASSETS										
Current										
Cash and cash equivalents					\$	2,456,517	\$	8,031,855		
Restricted cash						418,695		268,041		
Receivables						14,688		28,979		
Other current assets						152,057 3,041,957		240,490 8,569,365		
Supposition and application accepts						25 204 204		21 107 064		
Exploration and evaluation assets						25,204,294		21,107,864		
Property, plant and equipment Restricted cash						475,172 425,634		578,458 510,272		
Other non-current assets						29,209		45,006		
Other non-current assets					\$		\$	30,810,965		
LIABILITIES										
Current						702.216	,	1 570 520		
Accounts payable and accrued liabilities Other current liabilities					\$	783,216 394,045	٥	1,579,528		
Other current liabilities						1,177,261		1,579,528		
Other non-current liabilities						551,435				
						1,728,696		1,579,528		
SHAREHOLDERS' EQUITY										
Capital stock						33,428,933		33,428,933		
Contributed surplus						6,539,781		6,271,378		
Deficit						(12,414,549)		(10,435,305)		
Accumulated other comprehensive loss						(106,595)		(33,569)		
						27,447,570	_	29,231,437		
					\$	29,176,266	\$	30,810,965		



# Results of Operations Revenue

The Corporation did not generate any revenue during the nine months ended September 30, 2014 and September 30, 2013, as all of the operating activities of the Corporation were directed towards the exploration and development of the Blawn Mountain Project. Interest income of \$14,757 was earned for the nine months ended September 30, 2014 (nine months ended September 30, 2013 - \$50,929) on the Corporation's cash and cash equivalents. During the three months ended September 30, 2014, interest income was \$3,040 (three months ended September 30, 2013 - \$19,409).

#### **Expenses**

Three months ended September 30, 2014 and September 30, 2013

During the three months ended September 30, 2014, the Corporation incurred management, employee, director, general and administrative costs of \$671,826 (three months ended September 30, 2013 - \$810,810). Salaries of management, employees, and director costs in the period were \$390,079 (three months ended September 30, 2013 – \$464,461). As at September 30, 2014, the Corporation had fourteen full-time employees (September 30, 2013 – sixteen full-time employees) which resulted in savings in salaries and wages period on period. Spending of \$281,747 was related to other general and administrative expenses (three months ended September 30, 2013 – \$346,349) and it decreased period over period by \$64,602 due to reduced travel and other corporate expenses.

During the three months ended September 30, 2014, the Corporation incurred professional fees of \$194,517 (three months ended September 30, 2013 - \$276,764), including legal and audit fees of \$48,244 (three months ended September 30, 2013 - \$69,231) and consulting fees of \$138,626 (three months ended September 30, 2013 - \$190,121). The decrease in spending for the period occurred primarily due to reduction in consulting fees on contracts that lapsed in the first half of 2014. Current period spending on professional fees was in line with the Corporation's budget estimates.

During the three months ended September 30, 2014, the Corporation incurred a share-based compensation expense of \$81,948 (three months ended September 30, 2013 - \$195,188) which is associated with previously granted but unvested stock options.

During the three months ended September 30, 2014, the Corporation incurred a foreign exchange gain of \$1,323,231 (three months ended September 30, 2013 – loss of \$580,925) which was the result of a strengthening US dollar against the reporting currency of the Corporation which is the Canadian dollar.

As a result of the above, the Corporation recognized net comprehensive income of \$249,063 for the three months ended September 30, 2014 (three months ended September 30, 2013 - net comprehensive loss of \$1,878,967).

Nine months ended September 30, 2014 and September 30, 2013

During the nine months ended September 30, 2014, the Corporation incurred management, employee, director, general and administrative costs of \$2,300,435 (nine months ended September 30, 2013 - \$2,895,074). Decreased spending in 2014 of \$1,301,253 was related to the salaries of management, employees, and director costs (nine months ended September 30, 2013 - \$1,498,582). As at September 30, 2014, the Corporation had a reduced headcount of fourteen full-time employees (September 30, 2013 - sixteen full-time employees) and savings were also realized for the nine month period year on year through the non recurrence of one time expenses incurred in 2013. Decreased spending in 2014 of \$999,182 was related to other general and administrative expenses (nine months ended September 30, 2013 - \$1,396,492). Other general and administrative expenses decreased for the nine month period year on year by \$397,310 due to the Corporation spending less on travel and other corporate expenses, partially offset against higher rent and office expenses related to the Corporation's Salt Lake City office (opened in July 2013).

During the nine months ended September 30, 2014, the Corporation incurred professional fees of \$712,468 (nine months ended September 30, 2013 - \$881,827), including legal and audit fees of \$168,407 (nine months ended



September 30, 2013 – \$123,081) and consulting fees of \$474,520 (nine months ended September 30, 2013 - \$618,515). The decrease in spending for the period occurred primarily due to reduction in consulting fees on contracts that lapsed in the first half of 2014. Current period spending on professional fees was in line with the Corporation's budget estimates.

During the nine months ended September 30, 2014, the Corporation incurred a share-based compensation expense of \$249,745 (nine months ended September 30, 2013 - \$649,145) which is associated with previously granted but unvested stock options.

During the nine months ended September 30, 2014, the Corporation incurred a foreign exchange gain of \$1,420,044 (nine months ended September 30, 2013 – gain of \$838,538) which was the result of a strengthening US dollar against the reporting currency of the Corporation which is the Canadian dollar.

As a result of the above, the Corporation recognized a net comprehensive loss of \$2,052,270 for the nine months ended September 30, 2014 (nine months ended September 30, 2013 - \$3,647,445).

#### **Exploration and Evaluation Assets**

In accordance with the Corporation's accounting policies, expenditures incurred on exploration and evaluation of the Blawn Mountain Project have been capitalized and recorded as exploration and evaluation assets. A continuity schedule and description of the exploration and evaluation costs incurred and capitalized in the nine months ended September 30, 2014 is presented in the table, below:

		As at		As at
	September 30, 2014		Decem	ber 31, 2013
Drilling	\$	5,564,182	\$	5,280,213
Pre-feasibility study		5,196,655		4,923,590
Professional and labour		4,174,751		3,436,164
Employee salary and benefits		3,354,709		2,200,445
Preliminary economic assessment		3,057,637		2,901,591
Mineral leases		1,855,452		579,300
Employee share based compensation (non-cash	)	1,031,835		1,013,177
Transportation		322,860		275,140
Equipment rentals		198,359		188,235
Data acquisition		152,447		144,668
Field expenditures		113,514		107,721
Feasibility study		124,505		26,897
Other		57,388		30,723
Total exploration and evaluation assets	\$	25,204,294	\$	21,107,864

During the nine months ended September 30, 2014, the Corporation incurred \$1,276,152 on the acquisition of land mineral leases due to the exercising of the Mining Lease and payment of annual rental payments. Professional and labour incurred during the nine months ended September 30, 2014 of \$738,587 was primarily related to the engagement of legal counsel and external service providers working on the regulatory, environmental and permitting aspects of the Project.

During the first nine months of 2014, the main expenditure activities on exploration and evaluation assets were as follows:

- 1. Acquistion of land mineral lease of \$1,276,152.
- 2. Employee salary and benefits of \$1,154,264.
- 3. Professional and labour of \$738,587.



#### **Summary of Quarterly Results**

Selected financial statement information for the eight most recent quarters:

		2014			2013			
	Sep 30	Jun 30	Mar 31	Dec 31	Sep 30	Jun 30	Mar 31	Dec 31
Exploration and evaluation assets	25,204,294	23,557,143	23,724,184	21,107,86	18,635,301	17,297,307	13,906,639	10,300,480
Total assets	29,176,266	28,872,236	30,866,798	30,810,96	55 30,858,119	33,337,972	34,336,071	34,354,985
Working capital <sup>1</sup>	1,864,696	3,256,369	4,937,181	6,989,83	10,210,044	13,196,821	17,473,328	21,899,546
Shareholders' equity	27,447,570	27,187,397	29,083,786	29,231,43	29,948,153	31,590,011	32,075,492	32,677,468
Interest income	3,040	5,027	6,690	9,25	19,409	8,734	22,786	11,542
Expenses	998,860	1,150,731	1,264,454	1,736,54	1,331,898	1,697,437	1,511,825	2,178,626
Net comprehensive income/(loss)	249,063	(2,040,513)	(260,820)	(883,08	(1,878,967)	(811,186)	(957,292)	(2,104,116)
Basic and diluted loss per share	0.00	(0.02)	(0.00)	(0.0)	(0.02)	(0.01)	(0.01)	(0.03)

<sup>1)</sup> Working capital is a non-IFRS measure and is defined by the Corporation as being current assets minus current liabilities. Non-IFRS measures do not have any standardized meaning prescribed under IFRS, and therefore they may not be comparable to similar measures presented by other companies. These measures are intended to provide additional information and should not be considered in isolation or as a substitute for indicators prepared in accordance with IFRS.

- Net losses over the quarters were driven primarily by salaries, general and administrative expenses, non-cash share based compensation and professional fees relating to legal expenses, auditors and the engagement of specialist industry consultants;
- The net comprehensive income in the current quarter (ended September 30, 2014) was due entirely to an unrealized foreign exchange gain of \$1,323,231;
- Total assets are comprised of two main categories: cash, cash equivalents from financings still available to the Corporation and the capitalized evaluation and exploration expenditures related to the Blawn Mountain Project; and
- Total assets decreased by \$1,634,699 as at September 30, 2014 compared to December 31, 2013 mainly as a
  result of a reduction in cash and cash equivalents of \$5,575,338, offset against an increase of \$4,096,430 in
  exploration and evaluation assets related to expenditures on the mineral lease acquisitions and permitting
  initiatives.

#### **Liquidity and Capital Resources**

#### **Cash Resources and Liquidity**

At September 30, 2014, the Corporation had working capital<sup>1</sup> of \$1,864,696 (December 31, 2013 - \$6,989,837) comprising of cash, cash equivalents of \$2,456,517 (December 31, 2013 - \$8,031,855) and receivables, restricted cash, prepaid expenditures and other assets of \$585,440 (December 31, 2013 - \$537,510) offset by current liabilities of \$1,177,261 (December 31, 2013 - \$1,579,528).

The Corporation intends to use its existing cash resources to continue execution of its permitting strategy, pursue commercial and infrastructure arrangements for the development of the Blawn Mountain project, and incur project management and general corporate and operating expenditures. The Corporation continues to seek and evaluate various financing alternatives to address future development funding requirements, including the commencement of an expected feasibility study. The Corporation will require financing to fund its feasibility study and for nearer term working capital requirements. The Corporation is targeting to complete this financing in the coming months. Although the Corporation has been successful in its past fundraising activities, there are no assurances as to the success or timing of future fundraising efforts or as to the sufficiency of funds raised. The Corporation is managing its existing cash resources prudently. The Corporation does not generate any operating cash flows and is reliant on external sources of funding. An inability to raise additional financing may materially impact the future assessment of the Corporation to continue as a going concern.

<sup>1 &</sup>quot;Working capital" is a non-IFRS measure and is defined by the Corporation as current assets less current liabilities. Non-IFRS measures do not have any standardized meaning prescribed under IFRS, and therefore they may not be comparable to similar measures presented by other companies. These measures are intended to provide additional information and should not be considered in isolation or as a substitute for indicators prepared in accordance with IFRS.



#### **Uses of Cash**

The Corporation used \$3,729,261, for operating activities during the nine months ended September 30, 2014 primarily for the payment of operating expenses. In addition, during the nine months ended September 30, 2014, the Corporation used \$1,957,180 for investing activities, as a result of \$1,906,785 of expenditures for the continuing exploration and development activities at the Blawn Mountain Project and \$50,395 on the acquisition of property, plant and equipment.

The Corporation used \$4,919,813 in operating activities during the nine months ended September 30, 2013 primarily for the payment of operating expenses. In addition, during the nine months ended September 30, 2013, the Corporation used \$2,936,138 in investing activities, as a result of cash received of \$4,975,000 for a matured term deposit, offset against \$7,549,354 of expenditure for the continuing exploration activities at the Blawn Mountain Project.

#### **Disclosure of Outstanding Share Data**

As at the date of this MD&A, the Corporation has 81,653,778 common shares and 5,055,254 non-voting shares issued and outstanding.

# **Commitments and Contingencies**

The future minimum payments under various lease arrangements and other contractual obligations are as follows, as at September 30, 2014:

	Les	s than 1 year	1 - 5 years	After 5 years	Total	
Mining Lease	\$	64,727	\$ 271,850	\$	440,138	\$ 776,715
Exploration leases		15,265	58,877		78,562	152,704
Operating leases		460,362	1,378,307		317,366	2,156,035
Purchase obligations		31,250	-		-	31,250
Total	\$	571,604	\$ 1,709,034	\$	836,066	\$ 3,116,704

#### **Off-Balance Sheet Arrangements**

The Corporation has no off-balance sheet arrangements.

#### **Convertible Securities**

As at September 30, 2014, the Corporation had the following convertible securities outstanding:

Expiry date	Туре	Fair value (\$)	Exercise	Issued	Exercised	Outstanding
		(at issuance)	price (\$)			
November 27, 2014 (a)	Subscriber	0.04	0.50	10,787,500	40,000	10,747,500
	Warrants					
November 27, 2014	Broker unit	0.15	0.25	1,685,600	-	1,685,600
	options					
November 27, 2014	Broker	0.42	0.75	839,458	-	839,458
	warrants					
December 5, 2014 (b)	Warrants	0.30	1.00	5,055,254	-	5,055,254
				18,367,812	40,000	18,327,812

#### a) Subscriber Warrants

On August 8, 2011, the Corporation issued 10,787,500 subscriber warrants, each warrant entitling the holder thereof to purchase one common share of the Corporation at a price of \$0.50 per common share. The warrants expire on November 27, 2014.



#### b) Private Placement Unit Warrants

On December 5, 2012, the Corporation issued 5,055,254 warrants, each warrant entitling the holder thereof to purchase one non-voting share of the Corporation at a price of \$1.00 per non-voting share. The warrants expire on December 5, 2014.

#### **Incentive Stock Options (Share-Based Compensation)**

The Corporation has an incentive stock option plan whereby the Corporation may grant stock options to eligible employees, officers and directors at an exercise price to be determined by the Board of Directors.

The Corporation uses the Black Scholes option-pricing model to determine the fair value of options granted.

The total share-based compensation for the nine months ended September 30, 2014 was \$268,403 (nine months ended September 30, 2013 - \$830,630). In the first nine months of 2014, the Corporation capitalized \$18,658 as exploration and evaluation assets and recognized an expense of \$249,745 in the consolidated statement of loss and comprehensive loss.

In the first nine months of 2013, the Corporation capitalized \$181,485 as exploration and evaluation assets and recognized an expense of \$649,145 in the consolidated statement of loss and comprehensive loss.

The following table summarizes incentive stock options outstanding as at September 30, 2014:

		Number				Weighted average
Grant	Number	vested and	E	ercise	Exipry	remaining
date	outstanding	exercisable		price	date	actual life
December 9,2011	2,500,000	2,500,000	\$	0.25	December 9, 2021	7.2 years
January 26, 2012	600,000	600,000		0.75	January 26, 2022	7.3 years
February 1, 2012	60,000	60,000		0.75	February 1, 2022	7.3 years
December 5, 2012	2,823,333	1,960,000		1.00	December 5, 2022	8.2 years
March 27, 2013	110,000	73,333		1.00	March 27, 2023	8.5 years
May 9, 2013	30,000	20,000		1.00	May 9, 2023	8.7 years
November 22, 2013	516,667	250,000		0.14	November 22, 2023	9.2 years
May 13, 2014	240,000	120,000		0.33	May 13, 2024	9.7 years
	6,880,000	5,583,333				

#### **Transactions with Related Parties**

The Corporation's related parties as defined by International Accounting Standard 24 "Related Party Disclosures" ("IAS 24"), include the Corporation's subsidiary, UAC, executive and non-executive directors, senior officers, and entities controlled or jointly-controlled by the Corporation's directors or senior officers. These transactions are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties. All related party transactions entered into by the Corporation have been approved by the Board of Directors.

Transactions with related parties were as follows:

	Sł	nort term compensation		
		and benefits or fees	Share-based awards	Total
Nine months ended September 30, 20	14			
Senior officers	\$	976,593	\$ 152,241	\$ 1,128,834
Directors		167,861	157,500	325,361
Nine months ended September 30, 20	13			
Senior officers		1,111,001	307,910	1,418,911
Directors		171,750	472,500	644,250



#### **Indemnities Provided to Directors and Officers**

In 2012, the Corporation agreed to indemnify each of its directors and officers in respect of certain liabilities or expenses which such directors and officers may incur as a result of acting as a director or officer of the Corporation or its related corporate entities. The indemnity agreements include an indemnification for all costs, charges, expenses, losses, damages, fees (including any legal, professional or advisory fees or disbursements), liabilities and amounts paid to settle or dispose of any civil, criminal or administrative proceeding. The Corporation believes it carries sufficient Directors and Officers insurance to cover any potential claims for indemnity.

#### **Internal Control Over Financial Reporting and Disclosure Controls and Procedures**

Management, including the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), is responsible for designing, establishing, and maintaining a system of internal controls over financial reporting ("ICFR") to provide reasonable assurance that all information prepared by the Corporation for public disclosure is reliable and timely. ICFR is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the financial statements for external purposes in accordance with IFRS.

The Corporation's ICFR includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately reflect the transactions of the Corporation; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with IFRS, and that receipts and expenditures of the Corporation are being made only in accordance with authorizations of management and directors of the Corporation; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Corporation's assets that could have a material effect on the Corporation's Financial Statements. Due to its inherent limitations, ICFR and disclosure controls and procedures may not prevent or detect all misstatements.

The CEO and CFO have evaluated whether there were changes to ICFR during the nine months ended September 30, 2014 that have materially affected, or are reasonably likely to materially affect, ICFR. Based on this assessment and evaluation, there have been no material changes in the Corporation's ICFR during the nine months ended September 30, 2014 that have materially affected, or are reasonably likely to materially affect, ICFR.

Disclosure controls and procedures ("DC&P") have been designed to provide reasonable assurance that all material information related to the Corporation is identified and communicated on a timely basis. Management of the Corporation, under the supervision of the CEO and the CFO, is responsible for the design and operations of DC&P. There have been no changes in the Corporation's DC&P during the nine months ended September 30, 2014.

#### **Changes in Accounting Policies**

#### IFRS 32 'Financial Instruments: Presentation' ("IAS 32")

This IASB published amendments to IAS 32 to provide clarifications on the requirements for offsetting financial assets and financial liabilities on the balance sheet. The amendments are effective for annual periods beginning on or after January 1, 2014 and should be applied retrospectively. Management determined that, based on the Corporation's existing operations, this standard has no impact on the Corporation's financial statements.

#### IFRIC 21 'Levies' ("IFRIC 21")

IFRIC 21 is an interpretation on IAS 37, Provisions, Contingent Liabilities and Contingent Assets, with respect to the accounting for levies imposed by governments. IAS 37 sets out criteria for the recognition of a liability, one of which is the requirement for the entity to have a present obligation as a result of a past event. The interpretation clarifies that the obligating event is the activity described in the relevant legislation that triggers the payment of the levy. IFRIC 21 is effective for annual periods beginning on or after January 1, 2014, with early adoption permitted. Management determined that, based on the Corporation's existing operations, this standard has no impact on the Corporation's financial statements.



#### IAS 36 'Impairment of Assets' ("IAS 36")

The IASB published amendments to the disclosures required by IAS 36, when the recoverable amount is determined based on fair value less costs of disposal. The amendments are effective for annual periods beginning on or after January 1, 2014 and should be applied retrospectively. Management determined that, based on the Corporation's existing operations, this standard has no impact on the Corporation's financial statements.

#### IFRS 2 'Share Based Payment' ("IFRS 2")

This IASB published amendments to IFRS 2 to provide clarifications on the definition of a 'vesting condition' and separately defines 'performance condition' and 'service condition'. The amendments are effective for share-based payment transactions for which the grant date is on or after July 1, 2014. Management determined that, based on the Corporation's existing operations, this standard has no impact on the Corporation's financial statements.

## IFRS 3 'Business Combinations' ("IFRS 3")

The IASB published amendments to clarify that an obligation to pay contingent consideration which meets the definition of a financial instrument is classified as a financial liability or as equity, on the basis of the definitions in IAS 32, 'Financial instruments: Presentation'. The standard is further amended to clarify that all non-equity contingent consideration, both financial and non-financial, is measured at fair value at each reporting date, with changes in fair value recognised in profit and loss. The amendments are effective for business combinations where the acquisition date is on or after July 1, 2014. Management determined that, based on the Corporation's existing operations, this standard has no impact on the Corporation's financial statements.

#### IAS 16 'Property, Plant and Equipment' ("IAS 16")

The IASB published amendments to clarify how the gross carrying amount and the accumulated depreciation are treated where an entity uses the revaluation model. The carrying amount of the asset is restated to the revalued amount. The amendments to IAS 16 are effective for annual periods beginning on or after July 1, 2014. Management determined that, based on the Corporation's existing operations, this standard has no impact on the Corporation's financial statements.

# IAS 24 'Related Party Disclosures' ("IAS 24")

The IASB published amendments to IAS 24 to include, as a related party, an entity that provides key management personnel services to the reporting entity or to the parent of the reporting entity ('the management entity'). The reporting entity is not required to disclose the compensation paid by the management entity to the management entity's employees or directors, but it is required to disclose the amounts charged to the reporting entity by the management entity for services provided. The amendments to IAS 24 are effective for annual periods beginning on or after July 1, 2014. Management determined that, based on the Corporation's existing operations, this standard has no impact on the Corporation's financial statements.

#### **Future Accounting Standards and Pronouncements**

#### IFRS 9 'Financial Instruments' ("IFRS 9")

This standard is the first step in the process to replace IAS 39, Financial Instruments: Recognition & Measurement. IFRS 9 introduces new requirements for classifying and measuring financial assets. IFRS 9 establishes two primary measurement categories for financial assets: (i) amortized cost, and (ii) fair value; establishes criteria for classification of financial assets within the measurement category based on business model and cash flow characteristics; and eliminates existing held for trading, held to maturity, available for sale, loans and receivable and other financial liabilities categories. IFRS 9 has an effective date of January 1, 2015, with early adoption permitted. The Corporation continues to monitor and assess the impact of this standard.



#### **Risks and Uncertainties**

The Corporation is subject to the following risks and uncertainties which are described in greater detail in the Corporation's AIF:

- Potash Ridge has negative operating cash flow and might not be able to continue as a going concern;
- The Corporation will require additional capital in the future and no assurance can be given that such capital will be available at all or on terms acceptable to the Corporation;
- Potash Ridge has a limited operating history and no history of mineral production;
- Infrastructure, capital and operating costs and production estimates;
- · Dependence on the Blawn Mountain Project;
- Uncertainty of estimated mineral resources and mineral reserves;
- The Corporation will employ a combination of technologies;
- The Corporation requires approvals, licenses, and permits in connection with its current exploration and development activities that may be delayed or may not be obtained;
- The Corporation requires the necessary water rights and water sources to support the proposed Blawn Mountain Project and those rights and sources may not be obtained;
- Governmental and regulatory requirements could adversely impact the development of the Corporation's projects;
- Title to the Corporation's mineral properties cannot be assured;
- Infrastructure and logistic requirements have not been fully determined;
- Resource exploration and development is a speculative business and involves a high degree of risk;
- The extraction of minerals from a deposit may not be economically viable;
- Commodity prices may affect the Corporation's value;
- The Corporation may have difficulty recruiting and retaining key employees;
- Environmental risks and hazards;
- The Corporation may become subject to litigation which may have a material adverse effect on its performance;
- Construction delays may adversely impact the financial position of the Corporation;
- Climate conditions may cause delays and cost over-runs and inhibit future production;
- The Corporation does not maintain insurance against all possible risks;
- Certain directors and officers may have conflicts of interest;
- Global financial conditions may adversely affect the Corporation's financial position;
- The Corporation has a foreign subsidiary;
- Some of the Corporation's directors, officers and experts are resident outside of Canada;
- Future sales of Common Shares by existing shareholders;
- If securities or industry analysts do not publish research or reports about the Corporation, if they change their
  recommendations regarding the Corporation adversely, or if the Corporation's operating results do not meet
  their expectations, the share price and trading volume could decline;
- The Corporation has no record of paying dividends and does not expect to do so in the foreseeable future;
- Risks and hazards inherent in the mining industry;
- Competition in the mining industry may adversely affect the Corporation;
- Demand for commodities tends to be cyclical in nature;
- Weather patterns and natural disasters may affect future demand.

#### **Other Information**

The Corporation's web site address is www.potashridge.com. Other information relating to the Corporation may be found on SEDAR at www.sedar.com.



#### A CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This MD&A contains forward-looking statements reflecting management's expectations regarding future growth, results of operations, performance and business prospects of the Corporation. These forward-looking statements may include statements that are predictive in nature, or that depend upon or refer to future events or conditions, and can generally be identified by words such as "may", "will", "expects", "anticipates", "intends", "plans", "believes", "estimates", "guidance" or similar expressions. In addition, any statements that refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements. These statements are not historical facts but instead represent management's expectations, estimates and projections regarding future events.

Although management believes the expectations reflected in such forward-looking statements are reasonable, forward-looking statements are based on the opinions, assumptions and estimates of management at the date the statements are made, and are subject to a variety of risks and uncertainties and other factors that could cause actual events or results to differ materially from those projected in the forward-looking statements. These factors include, but are not limited to, the future financial or operating performance of the Corporation and its subsidiaries and its mineral projects; the anticipated results of exploration activities; the estimation of mineral resources; the realization of mineral resource estimates; capital, development, operating and exploration expenditures; costs and timing of the development of the Corporation's mineral projects; timing of future exploration; requirements for additional capital; climate conditions; government regulation of mining operations; anticipated results of economic and technical studies; environmental matters; receipt of the necessary permits, approvals and licenses in connection with exploration and development activities; appropriation of the necessary water rights and water sources; changes in commodity prices; recruiting and retaining key employees; construction delays; litigation; competition in the mining industry; reclamation expenses; reliability of historical exploration work; reliance on historical information acquired by the Corporation; optimization of technology to be employed by the Corporation; title disputes or claims, dilution to the Common Shares and the limitations of insurance coverage and other factors described under the heading "Risk Factors" in the Corporation's AIF to which reference should be made.

In addition, if any of the assumptions or estimates made by management prove to be incorrect, actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements contained herein. Such assumptions include, but are not limited to, the following: that general business, economic, competitive, political and social uncertainties remain favourable; that agriculture fertilizers are expected to be a major driver in increasing yields to address demand for premium produce, such as fruits and vegetables, as well as diversified protein rich diets necessitating grains and other animal feed; that actual results of exploration activities justify further studies and development of the Corporation's mineral projects; that the future prices of minerals remain at levels that justify the exploration and future development and operation of the Corporation's mineral projects; that there is no failure of plant, equipment or processes to operate as anticipated; that accidents, labour disputes and other risks of the mining industry do not occur; that there are no unanticipated delays in obtaining governmental approvals or financing or in the completion of future studies, development or construction activities; that the actual costs of exploration and studies remain within budgeted amounts; that regulatory and legal requirements required for exploration or development activities do not change in any adverse manner, as well as those factors discussed in the section entitled "Risk Factors" in the Corporation's AIF. Accordingly, readers are cautioned not to place undue reliance on such statements.

All forward-looking information herein is qualified by these cautionary statements. Forward-looking information contained herein is made as of the date of this MD&A and the Corporation disclaims any obligation to update any forward-looking information, whether as a result of new information, future events or results or otherwise, except as required by law.